

Improving our road transport performance

2009 delivered better transport safety results in Heracles as a result of the use of GPS tracking systems.

Heracles transports much of its product by road. Use of GPS tracking systems and analysis of individual driver performance led to significant improvements in safety performance. We had no lost time injuries or medical injuries as a result of our road transport activities in 2009.

We will be publishing fuller information about our transport impacts in future years' reports.

Road activities: Delivering our product

(Basic facts)

Number of Silo Trucks	333
Number of silo trucks with GPS	311 (~93%)
Tns delivered per year	3,1M
Kms per year	26M
Loadings per day	333

Delivery by road forms the backbone of our distribution system.

Road safety milestones

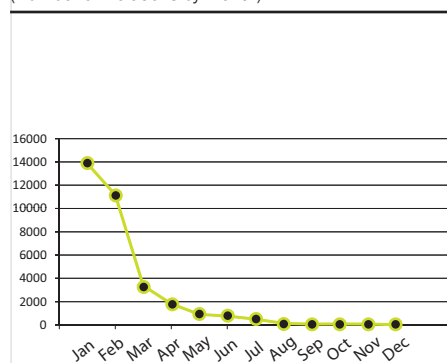
(Number and type of incidents)

	2005	2006	2007	2008	2009
Fatalities	0	0	0	0	0
Fatalities - Third party	0	0	2	1	0
Lost time injuries	2	3	2	1	0
Medical injuries				3	0
First aid					2
Damage to trucks	43	53	35	42	9

Actions taken during 2009 have significantly improved our road safety record.

Speed violations 2009

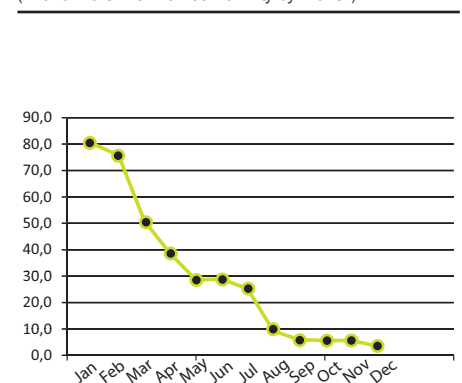
(Number of violations by month)



The use of the GPS system to control speeding violations has delivered a transforming effect to our road transport in 2009.

Violation participation

(% of drivers with non-conformity by month)



The percentage of drivers with a non-conformity has been reduced drastically by the steps we have taken in 2009.